

**2011
Operating
Budget**

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		355	355	-	0	355	-
Crew Hours		428,025	454,885	6.3	457	455,342	6.4
Part Time Hours		29,081	33,570	15.4	0	33,570	15.4
Overtime Hours		5,751	5,415	(5.8)	0	5,415	(5.8)
Revenues							
Levies	(477,176)	(498,733)	(498,733)	-	0	(498,733)	-
Provincial Grants & Subsidies	(40,000)	(40,000)	(40,000)	-	0	(40,000)	-
User Fees	(51,810,938)	(52,589,321)	(53,137,292)	(1.0)	(36,500)	(53,173,792)	(1.1)
Contr from Reserve and Capital	(1,785,752)	(597,187)	(340,212)	43.0	(773,602)	(1,113,814)	(86.5)
Other Revenues	(19,417)	(44,100)	(52,100)	(18.1)	0	(52,100)	(18.1)
Total Revenues	(54,133,283)	(53,769,341)	(54,068,337)	(0.6)	(810,102)	(54,878,439)	(2.1)
Expenses							
Salaries & Benefits	29,803,370	29,716,287	30,952,712	4.2	16,608	30,969,320	4.2
Materials - Operating Expenses	7,491,631	8,681,125	8,954,406	3.1	18,312	8,972,718	3.4
Equipment Expenses	12,369	12,074	7,492	(37.9)	0	7,492	(37.9)
Energy Costs	7,036,977	6,499,351	7,285,024	12.1	951	7,285,975	12.1
Purchased/Contract Services	12,538,240	14,336,149	14,752,438	2.9	690,000	15,442,438	7.7
Debenture & Insurance Costs	2,250,041	2,259,370	1,977,365	(12.5)	0	1,977,365	(12.5)
Prof Development & Training	209,052	209,202	209,203	-	(24,846)	184,357	(11.9)
Grants - Transfer Payments	21,397	34,236	34,236	-	0	34,236	-
Contr to Reserve and Capital	45,719,491	43,647,918	45,880,192	5.1	0	45,880,192	5.1
Internal Recoveries	8,671,500	9,094,493	8,874,940	(2.4)	0	8,874,940	(2.4)
Total Expenses	113,754,068	114,490,205	118,928,007	3.9	701,025	119,629,032	4.5
Net Budget	59,620,785	60,720,864	64,859,670	6.8	(109,077)	64,750,593	6.6

**2011
Operating
Budget**

Operating Budget Summary	
Description	
Preparation and presentation of reports to City Council; Coordination of departmental activities; provide engineering guidance to Water / Waste Water projects from design through construction; Respond to inquiries from the general public; Liaison with approval and funding agencies.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		2	2	-	0	2	-
Expenses							
Salaries & Benefits	292,095	298,076	309,061	3.7	0	309,061	3.7
Materials - Operating Expenses	9,907	9,855	9,354	(5.1)	0	9,354	(5.1)
Purchased/Contract Services	1,812	2,500	1,700	(32.0)	0	1,700	(32.0)
Prof Development & Training	29,482	29,509	29,509	-	(3,505)	26,004	(11.9)
Internal Recoveries	(333,296)	(339,940)	(349,624)	(2.8)	0	(349,624)	(2.8)
Total Expenses	0	0	0	(100.0)	(3,505)	(3,505)	(100.0)
Net Budget	0	0	0	(100.0)	(3,505)	(3,505)	(100.0)



**2011
Operating
Budget**

Operating Budget Summary	
Description	
This section supports quality customer service outcomes, financial monitoring and process effectiveness throughout the Infrastructure Services department.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		19	19	-	0	19	-
Expenses							
Salaries & Benefits	1,331,601	1,309,576	1,332,740	1.8	0	1,332,740	1.8
Materials - Operating Expenses	36,744	36,916	18,917	(48.8)	0	18,917	(48.8)
Equipment Expenses	8,892	12,074	7,492	(37.9)	0	7,492	(37.9)
Energy Costs	1,224	1,060	1,113	5.0	0	1,113	5.0
Purchased/Contract Services	135,888	141,161	137,761	(2.4)	0	137,761	(2.4)
Debtenture & Insurance Costs	106,045	109,067	117,000	7.3	0	117,000	7.3
Prof Development & Training	4,010	4,062	4,062	-	(482)	3,580	(11.9)
Contr to Reserve and Capital	0	0	25,000	100.0	0	25,000	100.0
Internal Recoveries	(1,624,404)	(1,613,916)	(1,644,085)	(1.9)	0	(1,644,085)	(1.9)
Total Expenses	0	0	0	(100.0)	(482)	(482)	(100.0)
Net Budget	0	0	0	(100.0)	(482)	(482)	(100.0)

**2011
Operating
Budget**

Operating Budget Summary	
Description	
Provide the necessary buildings and facilities for public works maintenance and operating activities. Protect existing investment in buildings and facilities by extending the useful life of structures.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		10,470	10,670	1.9	0	10,670	1.9
Expenses							
Salaries & Benefits	416,982	347,150	396,790	14.3	0	396,790	14.3
Materials - Operating Expenses	128,802	126,200	97,300	(22.9)	0	97,300	(22.9)
Energy Costs	475,869	435,213	447,339	2.8	0	447,339	2.8
Purchased/Contract Services	554,634	494,320	465,580	(5.8)	0	465,580	(5.8)
Debtenture & Insurance Costs	22,901	22,925	21,696	(5.4)	0	21,696	(5.4)
Internal Recoveries	(243,375)	(275,849)	(255,786)	7.3	0	(255,786)	7.3
Total Expenses	1,355,813	1,149,959	1,172,919	2.0	0	1,172,919	2.0
Net Budget	1,355,813	1,149,959	1,172,919	2.0	0	1,172,919	2.0

Engineering Services

2011 Operating Budget

Operating Budget Summary	
Description	
Approved Budget Options: 1) Fiscal Sustainability - Implement a new fee for the approval of construction dump sites	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		52	52	-	0	52	-
Part Time Hours		11,941	14,255	19.4	0	14,255	19.4
Overtime Hours		5,651	5,315	(5.9)	0	5,315	(5.9)
Revenues							
User Fees	(61,619)	(70,376)	(65,037)	7.6	(2,100)	(67,137)	4.6
Contr from Reserve and Capital	(4,503)	0	0	-	0	0	-
Total Revenues	(66,122)	(70,376)	(65,037)	7.6	(2,100)	(67,137)	4.6
Expenses							
Salaries & Benefits	4,784,056	4,927,927	4,937,740	0.2	0	4,937,740	0.2
Materials - Operating Expenses	135,139	133,421	130,421	(2.2)	0	130,421	(2.2)
Energy Costs	32,004	32,004	38,899	21.5	0	38,899	21.5
Purchased/Contract Services	195,512	168,009	184,184	9.6	0	184,184	9.6
Prof Development & Training	38,974	39,403	39,404	-	(4,680)	34,724	(11.9)
Grants - Transfer Payments	8,368	8,736	8,736	-	0	8,736	-
Contr to Reserve and Capital	10,200	10,200	25,200	147.1	0	25,200	147.1
Internal Recoveries	(5,138,131)	(5,249,324)	(5,299,547)	(1.0)	0	(5,299,547)	(1.0)
Total Expenses	66,122	70,376	65,037	(7.6)	(4,680)	60,357	(14.2)
Net Budget	0	0	0	(100.0)	(6,780)	(6,780)	(100.0)

Water-Waste Water Summary

2011 Operating Budget

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		137	137	-	0	137	-
Part Time Hours		900	3,075	241.7	0	3,075	241.7
Crew Hours		203,370	217,639	7.0	0	217,639	7.0
<u>Revenues</u>							
Levies	(477,176)	(498,733)	(498,733)	-	0	(498,733)	-
User Fees	(51,124,208)	(52,205,385)	(52,772,476)	(1.1)	0	(52,772,476)	(1.1)
Contr from Reserve and Capital	(1,759,892)	(537,187)	(280,702)	47.7	0	(280,702)	47.7
Other Revenues	(9,670)	(9,600)	(9,600)	-	0	(9,600)	-
Total Revenues	(53,370,946)	(53,250,905)	(53,561,511)	(0.6)	0	(53,561,511)	(0.6)
<u>Expenses</u>							
Salaries & Benefits	11,786,145	11,613,813	12,290,661	5.8	0	12,290,661	5.8
Materials - Operating Expenses	3,417,039	4,030,664	3,969,535	(1.5)	0	3,969,535	(1.5)
Energy Costs	3,751,073	3,712,465	3,939,275	6.1	0	3,939,275	6.1
Purchased/Contract Services	7,059,524	6,475,275	7,127,248	10.1	0	7,127,248	10.1
Debenture & Insurance Costs	2,084,436	2,090,026	1,800,669	(13.8)	0	1,800,669	(13.8)
Prof Development & Training	85,499	83,064	83,064	-	(9,865)	73,199	(11.9)
Grants - Transfer Payments	13,029	25,500	25,500	-	0	25,500	-
Contr to Reserve and Capital	20,278,144	20,311,464	21,523,013	6.0	0	21,523,013	6.0
Internal Recoveries	5,937,807	5,950,384	5,743,199	(3.5)	0	5,743,199	(3.5)
Total Expenses	54,412,696	54,292,655	56,502,164	4.1	(9,865)	56,492,299	4.1
Net Budget	1,041,750	1,041,750	2,940,653	182.3	(9,865)	2,930,788	181.3



Water-Waste Water Admin.

**2011
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Budget**

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		32	34	6.3	0	34	6.3
Part Time Hours		900	3,075	241.7	0	3,075	241.7
Revenues							
User Fees	(79,391)	(50,500)	(52,015)	(3.0)	0	(52,015)	(3.0)
Contr from Reserve and Capital	(124,351)	0	0	-	0	0	-
Total Revenues	(203,742)	(50,500)	(52,015)	(3.0)	0	(52,015)	(3.0)
Expenses							
Salaries & Benefits	3,664,500	3,113,193	3,663,586	17.7	0	3,663,586	17.7
Materials - Operating Expenses	22,566	25,007	35,008	40.0	0	35,008	40.0
Energy Costs	300,740	300,740	312,163	3.8	0	312,163	3.8
Purchased/Contract Services	85,304	74,467	53,650	(28.0)	0	53,650	(28.0)
Prof Development & Training	85,499	83,064	83,064	-	(9,865)	73,199	(11.9)
Internal Recoveries	(3,955,301)	(3,546,405)	(4,095,456)	(15.5)	0	(4,095,456)	(15.5)
Total Expenses	203,308	50,066	52,015	3.9	(9,865)	42,150	(15.8)
Net Budget	(434)	(434)	0	100.0	(9,865)	(9,865)	(2,173.0)



Water Service Summary

Operating Budget Summary

Description

2011 Operating Budget

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		94,240	95,933	1.8	0	95,933	1.8
Revenues							
Levies	(223,634)	(223,634)	(223,634)	-	0	(223,634)	-
User Fees	(25,052,820)	(25,450,964)	(26,106,637)	(2.6)	0	(26,106,637)	(2.6)
Contr from Reserve and Capital	(1,635,541)	(537,187)	(280,702)	47.7	0	(280,702)	47.7
Other Revenues	(400)	0	0	-	0	0	-
Total Revenues	(26,912,395)	(26,211,785)	(26,610,973)	(1.5)	0	(26,610,973)	(1.5)
Expenses							
Salaries & Benefits	3,821,437	3,914,015	3,876,107	(1.0)	0	3,876,107	(1.0)
Materials - Operating Expenses	2,043,583	2,190,387	2,317,447	5.8	0	2,317,447	5.8
Energy Costs	1,632,337	1,562,461	1,688,057	8.0	0	1,688,057	8.0
Purchased/Contract Services	2,983,118	2,552,280	2,732,630	7.1	0	2,732,630	7.1
Debenture & Insurance Costs	1,353,246	1,355,071	1,084,155	(20.0)	0	1,084,155	(20.0)
Contr to Reserve and Capital	10,127,441	10,160,761	10,729,296	5.6	0	10,729,296	5.6
Internal Recoveries	7,266,323	6,791,900	7,123,933	4.9	0	7,123,933	4.9
Total Expenses	29,227,485	28,526,875	29,551,625	3.6	0	29,551,625	3.6
Net Budget	2,315,090	2,315,090	2,940,652	27.0	0	2,940,652	27.0



5220 Water Revenues

2011
Operating
Budget

Operating Budget Summary	
Description	Water revenues represent the portion of water production and supply costs recovered directly from water customers.

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Revenues							
User Fees	(24,925,628)	(25,314,864)	(25,966,454)	(2.6)	0	(25,966,454)	(2.6)
Other Revenues	(400)	0	0	-	0	0	-
Total Revenues	(24,926,028)	(25,314,864)	(25,966,454)	(2.6)	0	(25,966,454)	(2.6)
Net Budget	(24,926,028)	(25,314,864)	(25,966,454)	(2.6)	0	(25,966,454)	(2.6)

2011
Operating
Budget

Operating Budget Summary	
Description	
To reflect water debt repayments and contributions to capital for water projects which provides funds for capital spending on water projects including the replacment of existing water systems.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Revenues							
Levies	(223,634)	(223,634)	(223,634)	-	0	(223,634)	-
Contr from Reserve and Capital	(1,635,541)	(537,187)	(280,702)	47.7	0	(280,702)	47.7
Total Revenues	(1,859,175)	(760,821)	(504,336)	33.7	0	(504,336)	33.7
Expenses							
Debenture & Insurance Costs	537,187	537,187	280,702	(47.7)	0	280,702	(47.7)
Contr to Reserve and Capital	10,126,761	10,126,761	10,729,296	5.9	0	10,729,296	5.9
Total Expenses	10,663,948	10,663,948	11,009,998	3.2	0	11,009,998	3.2
Net Budget	8,804,773	9,903,127	10,505,662	6.1	0	10,505,662	6.1

**2011
Operating
Budget**

Operating Budget Summary	
Description	
Reflected are the costs associated with the production of clean, potable water meeting regulatory requirements for quality, as well as the providing adequate quantity and pressure to water customers.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		31,080	35,443	14.0	0	35,443	14.0
Revenues							
User Fees	(5,182)	0	0	-	0	0	-
Total Revenues	(5,182)	0	0	-	0	0	-
Expenses							
Salaries & Benefits	1,017,121	1,014,525	975,960	(3.8)	0	975,960	(3.8)
Materials - Operating Expenses	1,218,949	1,435,177	1,435,177	-	0	1,435,177	-
Energy Costs	1,632,106	1,562,461	1,688,057	8.0	0	1,688,057	8.0
Purchased/Contract Services	1,079,525	1,103,150	974,340	(11.7)	0	974,340	(11.7)
Debenture & Insurance Costs	816,059	817,884	803,453	(1.8)	0	803,453	(1.8)
Internal Recoveries	121,650	99,472	94,891	(4.6)	0	94,891	(4.6)
Total Expenses	5,885,410	6,032,669	5,971,878	(1.0)	0	5,971,878	(1.0)
Net Budget	5,880,228	6,032,669	5,971,878	(1.0)	0	5,971,878	(1.0)



5232 Water Engineering Costs

2011
Operating
Budget

Operating Budget Summary	
Description	
Reflected here are engineering costs associated with water, in the form of internal charges from the departments for the General Manager of Infrastructure, Financial Support Services, Engineering Services, Design and Drafting and Construction Services.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Expenses							
Internal Recoveries	1,350,949	1,446,231	1,391,815	(3.8)	0	1,391,815	(3.8)
Total Expenses	1,350,949	1,446,231	1,391,815	(3.8)	0	1,391,815	(3.8)
Net Budget	1,350,949	1,446,231	1,391,815	(3.8)	0	1,391,815	(3.8)



Water System Repair and Mtce

2011
Operating
Budget

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		63,160	60,490	(4.2)	0	60,490	(4.2)
Revenues							
User Fees	(122,010)	(136,100)	(140,183)	(3.0)	0	(140,183)	(3.0)
Contr from Reserve and Capital	0	0	0	-	0	0	-
Total Revenues	(122,010)	(136,100)	(140,183)	(3.0)	0	(140,183)	(3.0)
Expenses							
Salaries & Benefits	2,804,316	2,899,490	2,900,147	-	0	2,900,147	-
Materials - Operating Expenses	824,634	755,210	882,270	16.8	0	882,270	16.8
Energy Costs	231	0	0	-	0	0	-
Purchased/Contract Services	1,903,593	1,449,130	1,758,290	21.3	0	1,758,290	21.3
Contr to Reserve and Capital	680	34,000	0	(100.0)	0	0	(100.0)
Internal Recoveries	5,793,724	5,246,197	5,637,227	7.5	0	5,637,227	7.5
Total Expenses	11,327,178	10,384,027	11,177,934	7.6	0	11,177,934	7.6
Net Budget	11,205,168	10,247,927	11,037,751	7.7	0	11,037,751	7.7



Waste Water Services Summary

**2011
Operating
Budget**

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		84,040	92,705	10.3	0	92,705	10.3
<u>Revenues</u>							
Levies	(253,542)	(275,099)	(275,099)	-	0	(275,099)	-
User Fees	(25,921,691)	(26,560,691)	(26,476,392)	0.3	0	(26,476,392)	0.3
Total Revenues	(26,175,233)	(26,835,790)	(26,751,491)	0.3	0	(26,751,491)	0.3
<u>Expenses</u>							
Salaries & Benefits	3,545,972	3,938,778	3,937,369	-	0	3,937,369	-
Materials - Operating Expenses	1,223,842	1,567,940	1,437,250	(8.3)	0	1,437,250	(8.3)
Energy Costs	1,817,561	1,848,788	1,937,855	4.8	0	1,937,855	4.8
Purchased/Contract Services	2,153,460	1,852,153	1,912,873	3.3	0	1,912,873	3.3
Debenture & Insurance Costs	731,190	734,955	716,514	(2.5)	0	716,514	(2.5)
Grants - Transfer Payments	13,029	25,500	25,500	-	0	25,500	-
Contr to Reserve and Capital	10,150,703	10,150,703	10,793,717	6.3	0	10,793,717	6.3
Internal Recoveries	5,266,570	5,444,067	5,990,414	10.0	0	5,990,414	10.0
Total Expenses	24,902,327	25,562,884	26,751,492	4.6	0	26,751,492	4.6
Net Budget	(1,272,906)	(1,272,906)	0	100.0	0	0	100.0



5250 Waste Water Revenue

2011
Operating
Budget

Operating Budget Summary	
Description	
These revenues represent the recovery of Waste Water treatment and maintenance costs directly from waste water services customers.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Revenues							
User Fees	(25,921,691)	(26,560,691)	(26,476,392)	0.3	0	(26,476,392)	0.3
Total Revenues	(25,921,691)	(26,560,691)	(26,476,392)	0.3	0	(26,476,392)	0.3
Net Budget	(25,921,691)	(26,560,691)	(26,476,392)	0.3	0	(26,476,392)	0.3

**2011
Operating
Budget**

Operating Budget Summary	
Description	
To reflect waste water contribution to capital for waste water projects, which provide funds for capital spending on waste water projects including the replacement of existing waste water systems.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Revenues							
Levies	(253,542)	(275,099)	(275,099)	-	0	(275,099)	-
Total Revenues	(253,542)	(275,099)	(275,099)	-	0	(275,099)	-
Expenses							
Grants - Transfer Payments	13,029	25,500	25,500	-	0	25,500	-
Contr to Reserve and Capital	10,150,703	10,150,703	10,793,717	6.3	0	10,793,717	6.3
Total Expenses	10,163,732	10,176,203	10,819,217	6.3	0	10,819,217	6.3
Net Budget	9,910,190	9,901,104	10,544,118	6.5	0	10,544,118	6.5

**2011
Operating
Budget**

Operating Budget Summary	
Description	Reflected are the costs associated with the production of quality effluents meeting regulatory requirements and minimizing environmental degradation.

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		55,810	65,929	18.1	0	65,929	18.1
<u>Expenses</u>							
Salaries & Benefits	1,742,309	1,868,688	1,791,933	(4.1)	0	1,791,933	(4.1)
Materials - Operating Expenses	1,121,628	1,335,580	1,335,580	-	0	1,335,580	-
Energy Costs	1,817,561	1,848,788	1,937,855	4.8	0	1,937,855	4.8
Purchased/Contract Services	1,595,915	1,406,003	1,482,843	5.5	0	1,482,843	5.5
Debenture & Insurance Costs	731,190	734,955	716,514	(2.5)	0	716,514	(2.5)
Internal Recoveries	303,919	205,075	231,340	12.8	0	231,340	12.8
Total Expenses	7,312,522	7,399,089	7,496,065	1.3	0	7,496,065	1.3
Net Budget	7,312,522	7,399,089	7,496,065	1.3	0	7,496,065	1.3

**2011
Operating
Budget**

Operating Budget Summary	
Description	
Reflected are engineering costs associated with Waste Water in the form of internal charges from the departments of the General Manager of Infrastructure Services, Financial Support Services, Engineering Services, Design and Drafting and Construction Services.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0		0	0	-
Expenses							
Internal Recoveries	1,052,406	1,056,486	1,082,917	2.5	0	1,082,917	2.5
Total Expenses	1,052,406	1,056,486	1,082,917	2.5	0	1,082,917	2.5
Net Budget	1,052,406	1,056,486	1,082,917	2.5	0	1,082,917	2.5



WW System Repair and Mtce

2011
Operating
Budget

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		28,230	26,776	(5.2)	0	26,776	(5.2)
Expenses							
Salaries & Benefits	1,803,663	2,070,090	2,145,436	3.6	0	2,145,436	3.6
Materials - Operating Expenses	102,214	232,360	101,670	(56.2)	0	101,670	(56.2)
Energy Costs	0	0	0	-	0	0	-
Purchased/Contract Services	557,545	446,150	430,030	(3.6)	0	430,030	(3.6)
Internal Recoveries	3,910,245	4,182,506	4,676,157	11.8	0	4,676,157	11.8
Total Expenses	6,373,667	6,931,106	7,353,293	6.1	0	7,353,293	6.1
Net Budget	6,373,667	6,931,106	7,353,293	6.1	0	7,353,293	6.1

Roads Maintenance Summary

2011 Operating Budget

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		145	145	-	0	145	-
Overtime Hours		100	100	-	0	100	-
Part Time Hours		16,240	16,240	-	0	16,240	-
Crew Hours		214,185	226,576	5.8	457	227,033	6.0
Revenues							
Provincial Grants & Subsidies	(40,000)	(40,000)	(40,000)	-	0	(40,000)	-
User Fees	(625,111)	(313,560)	(299,778)	4.4	(34,400)	(334,178)	(6.6)
Contr from Reserve and Capital	(21,357)	(60,000)	(59,510)	0.8	(773,602)	(833,112)	(1,288.5)
Other Revenues	(9,747)	(34,500)	(42,500)	(23.2)	0	(42,500)	(23.2)
Total Revenues	(696,215)	(448,060)	(441,788)	1.4	(808,002)	(1,249,790)	(178.9)
Expenses							
Salaries & Benefits	11,192,491	11,219,745	11,685,720	4.2	16,608	11,702,328	4.3
Materials - Operating Expenses	3,764,000	4,344,069	4,728,879	8.9	18,312	4,747,191	9.3
Equipment Expenses	3,477	0	0	-	0	0	-
Energy Costs	2,776,807	2,318,609	2,858,398	23.3	951	2,859,349	23.3
Purchased/Contract Services	4,590,870	7,054,884	6,835,965	(3.1)	690,000	7,525,965	6.7
Debenture & Insurance Costs	36,659	37,352	38,000	1.7	0	38,000	1.7
Prof Development & Training	51,087	53,164	53,164	-	(6,314)	46,850	(11.9)
Contr to Reserve and Capital	25,431,147	23,326,254	24,306,979	4.2	0	24,306,979	4.2
Internal Recoveries	10,072,899	10,623,138	10,680,783	0.5	0	10,680,783	0.5
Total Expenses	57,919,437	58,977,215	61,187,887	3.7	719,557	61,907,444	5.0
Net Budget	57,223,222	58,529,155	60,746,099	3.8	(88,445)	60,657,654	3.6



5305 Roads Contr To Capital

2011
Operating
Budget

Operating Budget Summary	
Description	
The increase represents a redistribution of Capital Envelopes in 2011.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Expenses							
Contr to Reserve and Capital	23,042,222	23,042,222	24,017,266	4.2	0	24,017,266	4.2
Total Expenses	23,042,222	23,042,222	24,017,266	4.2	0	24,017,266	4.2
Net Budget	23,042,222	23,042,222	24,017,266	4.2	0	24,017,266	4.2

**2011
Operating
Budget**

Operating Budget Summary	
Description	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		141	141	-	0	141	-
Part Time Hours		11,830	11,830	-	0	11,830	-
Revenues							
User Fees	(207,827)	(104,000)	(107,120)	(3.0)	0	(107,120)	(3.0)
Contr from Reserve and Capital	(30,167)	0	0	-	0	0	-
Total Revenues	(237,994)	(104,000)	(107,120)	(3.0)	0	(107,120)	(3.0)
Expenses							
Salaries & Benefits	3,418,128	3,055,505	3,268,561	7.0	0	3,268,561	7.0
Materials - Operating Expenses	45,604	49,582	49,582	-	0	49,582	-
Equipment Expenses	3,477	0	0	-	0	0	-
Energy Costs	101,782	101,782	108,773	6.9	0	108,773	6.9
Purchased/Contract Services	161,795	154,410	148,551	(3.8)	0	148,551	(3.8)
Debenture & Insurance Costs	36,659	37,352	38,000	1.7	0	38,000	1.7
Prof Development & Training	51,087	53,164	53,164	-	(6,314)	46,850	(11.9)
Internal Recoveries	(3,512,710)	(3,367,772)	(3,559,511)	(5.7)	0	(3,559,511)	(5.7)
Total Expenses	305,822	84,023	107,120	27.5	(6,314)	100,806	20.0
Net Budget	67,828	(19,977)	0	100.0	(6,314)	(6,314)	68.4

**2011
Operating
Budget**

Operating Budget Summary	
Description	
<p>Approved Budget Options:</p> <ol style="list-style-type: none"> 1) To provide one time increased funding for summer roads maintenance per 2006 Ad Hoc Committee 2) Fiscal Sustainability - Increase the fees for culvert resets, replacements and new installations to recoup 50% of costs 3) Fiscal Sustainability - Increase entrance permit fees from \$61 to \$114 4) Provide for pavement markings and signage for paved shoulders and wide curb lanes 	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		120,785	133,845	10.8	457	134,302	11.2
Revenues							
User Fees	(75,475)	(82,940)	(84,468)	(1.8)	(34,400)	(118,868)	(43.3)
Contr from Reserve and Capital	8,810	(60,000)	(59,510)	0.8	(773,602)	(833,112)	(1,288.5)
Total Revenues	(66,665)	(142,940)	(143,978)	(0.7)	(808,002)	(951,980)	(566.0)
Expenses							
Salaries & Benefits	4,409,896	4,415,373	4,601,200	4.2	16,608	4,617,808	4.6
Materials - Operating Expenses	2,085,448	1,914,960	2,000,570	4.5	18,312	2,018,882	5.4
Energy Costs	578,062	584,204	615,004	5.3	951	615,955	5.4
Purchased/Contract Services	2,112,115	2,248,590	2,261,110	0.6	750,000	3,011,110	33.9
Internal Recoveries	4,243,353	4,173,897	4,205,794	0.8	0	4,205,794	0.8
Total Expenses	13,428,874	13,337,024	13,683,678	2.6	785,871	14,469,549	8.5
Net Budget	13,362,209	13,194,084	13,539,700	2.6	(22,131)	13,517,569	2.5



Winter Maintenance

2011
Operating
Budget

Operating Budget Summary	
Description	
Approved Budget Options: 1) Fiscal Sustainability - Reduce the time period for standby pay in winter control contracts	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Crew Hours		93,400	92,731	(0.7)	0	92,731	(0.7)
Revenues							
User Fees	(270,268)	(80,620)	(60,810)	24.6	0	(60,810)	24.6
Other Revenues	(9,747)	(34,500)	(42,500)	(23.2)	0	(42,500)	(23.2)
Total Revenues	(280,015)	(115,120)	(103,310)	10.3	0	(103,310)	10.3
Expenses							
Salaries & Benefits	3,029,661	3,389,941	3,444,091	1.6	0	3,444,091	1.6
Materials - Operating Expenses	1,626,965	2,373,340	2,672,540	12.6	0	2,672,540	12.6
Energy Costs	368,963	368,123	379,698	3.1	0	379,698	3.1
Purchased/Contract Services	1,677,971	4,017,450	3,781,705	(5.9)	(60,000)	3,721,705	(7.4)
Contr to Reserve and Capital	2,095,760	0	0	-	0	0	-
Internal Recoveries	4,558,540	4,987,284	5,075,824	1.8	0	5,075,824	1.8
Total Expenses	13,357,860	15,136,138	15,353,858	1.4	(60,000)	15,293,858	1.0
Net Budget	13,077,845	15,021,018	15,250,548	1.5	(60,000)	15,190,548	1.1



5370 Road Engineering Costs

2011
Operating
Budget

Operating Budget Summary	
Description	
To reflect costs associated with Roads in the form of charge backs from the departments for General Manager, Financial Support Services, Engineering Services, Design and Drafting and Construction Services.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Expenses							
Internal Recoveries	5,082,160	5,156,043	5,295,398	2.7	0	5,295,398	2.7
Total Expenses	5,082,160	5,156,043	5,295,398	2.7	0	5,295,398	2.7
Net Budget	5,082,160	5,156,043	5,295,398	2.7	0	5,295,398	2.7



5390 Streetlighting

2011
Operating
Budget

Operating Budget Summary	
Description	
Provides for the energy and maintenance of the City's streetlighting system.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Expenses							
Energy Costs	1,728,000	1,264,500	1,754,923	38.8	0	1,754,923	38.8
Purchased/Contract Services	509,850	509,850	520,015	2.0	0	520,015	2.0
Internal Recoveries	4,211	4,211	4,190	(0.5)	0	4,190	(0.5)
Total Expenses	2,242,061	1,778,561	2,279,128	28.1	0	2,279,128	28.1
Net Budget	2,242,061	1,778,561	2,279,128	28.1	0	2,279,128	28.1

**2011
Operating
Budget**

Operating Budget Summary	
Description	
Co-ordinate and administer municipal / agricultural drainage programs for existing and new drains. To provide for drainage supervision costs and to reflect contributions to capital and reserves for municipal / agricultural drains.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		0	0	-	0	0	-
Part Time Hours		1,260	1,260	-	0	1,260	-
Revenues							
Provincial Grants & Subsidies	(40,000)	(40,000)	(40,000)	-	0	(40,000)	-
User Fees	88	0	0	-	0	0	-
Total Revenues	(39,912)	(40,000)	(40,000)	-	0	(40,000)	-
Expenses							
Salaries & Benefits	3,978	15,738	16,075	2.1	0	16,075	2.1
Purchased/Contract Services	100,306	96,273	96,273	-	0	96,273	-
Contr to Reserve and Capital	293,165	284,032	289,713	2.0	0	289,713	2.0
Internal Recoveries	506	2,000	2,000	-	0	2,000	-
Total Expenses	397,955	398,043	404,061	1.5	0	404,061	1.5
Net Budget	358,043	358,043	364,061	1.7	0	364,061	1.7

**2011
Operating
Budget**

Operating Budget Summary	
Description	
To provide for the safe, orderly and efficient movement of people and goods. Carry out transportation planning to address the present and future needs. Evaluate, design, maintain and install traffic devices. Review and evaluate site plans and zoning applications. Participate in all official and secondary plans. Direct and carry out annual data collection programs. Review and issue permits dealing with roads, traffic movement including driveway entrances, wide loads, street occupancy, etc.	

	2010		2011				
	Projected Actual	Budget	Base Budget	% 2010 Budget	Approved Budget Options	Approved Budget	% 2010 Budget
Full Time Positions		4	4	-	0	4	-
Overtime Hours		100	100	-	0	100	-
Part Time Hours		3,150	3,150	-	0	3,150	-
<u>Revenues</u>							
User Fees	(71,629)	(46,000)	(47,380)	(3.0)	0	(47,380)	(3.0)
Total Revenues	(71,629)	(46,000)	(47,380)	(3.0)	0	(47,380)	(3.0)
<u>Expenses</u>							
Salaries & Benefits	330,828	343,188	355,794	3.7	0	355,794	3.7
Materials - Operating Expenses	5,983	6,187	6,187	-	0	6,187	-
Energy Costs	0	0	0	-	0	0	-
Purchased/Contract Services	28,833	28,311	28,311	-	0	28,311	-
Internal Recoveries	(303,161)	(332,525)	(342,912)	(3.1)	0	(342,912)	(3.1)
Total Expenses	62,483	45,161	47,380	4.9	0	47,380	4.9
Net Budget	(9,146)	(839)	0	99.9	0	0	99.9